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CLUB ACCOUNTS

AN ILLUSTRATED SYSTEM FOR EX-SERVICE AND WORKING MEN'S CLUBS

C. A. HOLLIDAY, A.S.A.A.
INCORPORATED ACCOUNTANT



LONDON
SIR ISAAC PITMAN & SONS, LTD
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1930

PREFACE

THE years following the Great War have seen a large number of ex-Service men's clubs added to the list of working men's clubs registered under the Industrial and Provident Societies Act, 1893. The success or otherwise which has attended the development of individual clubs has often been largely, if not entirely, governed by the measure of care and skill that has been brought to the keeping of the financial records. Good accounting is a valuable aid to management and control, and club members will do well at their general meetings to take a little thought, when appointing their committee and officers, as to the qualifications of the candidates for the posts for which they seek election

I wish to thank the United Services Fund for permission to use specimen pages from their Club Account Books It should be noted that these books are supplied only to ex-Service men's clubs (See footnote on page 2)

CAH.

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CLUB ACCOUNTS

CHAPTER I

INTRODUCTORY

THERE is no lack of voluntary assistance in the ex-Service and working men's movement. While, however, many are willing to help, there are posts which are difficult to fill satisfactorily, unless the candidates possess some particular technical qualification. Among these is the office of honorary treasurer, who should possess something more than a rudimentary knowledge of how to keep accounts. These notes are offered in the hope that some little contribution may be made towards reducing the number of clubs whose accounting may be open to adverse criticism by the Registrar of Friendly Societies, and also to assist the willing worker who may undertake the duties of honorary treasurer of a club, and who may feel that a little more light on the details of his work would be helpful

It is not possible here to attempt any explanation of elementary book-keeping principles. A working knowledge of double-entry is assumed, and book-keeping terms in general use have been used as tending to brevity in explanation

Neither are any lengthy detailed explanations given in the text on the technicalities of balancing, as the application of the book-keeping theory to any given problem is more readily illustrated by examples

In the illustrations given, an endeavour has been made, so far as is consistent with economy of space, to cover the working from the commencement of the financial year to the completion of the annual accounts at its termination

The method of account-keeping illustrated, is based on

the standard set of books designed by the United Services Fund 1 for the use of clubs, and with reference to the final accounts and statements required to be filed by clubs registered under the Industrial and Provident Societies Acts, 1893 to 1928.

It is hoped they may be of assistance to the voluntary worker who may undertake the duties of honorary treasurer, by simplifying his work, by reducing the time necessary for the keeping of accurate and lucid financial records, and by enabling him, at frequent and regular intervals, to watch the progress of the club, without adding to the work his task demands

No attempt is made to cover questions of general administration, except so far as they affect the bookkeeping, and therefore only the books used for purely book-keeping records are dealt with, namely, Cash Book, Petty Cash Books, General Ledger, Personal Ledger, Subscription Receipt Books (including British Legion Stamped Receipts) and General Receipt Book

In addition to the actual books, certain other forms will be found convenient and will simplify the honorary treasurer's work These are illustrated, and their use described at the appropriate stages.

¹ The set of books published by the United Services Fund for the use of ex-Service men's clubs may be obtained by such clubs from the headquarters of the Fund, 29 Cromwell Road, London, S W 7 The set comprises the following books, which may be obtained separately if

FOR USE OF THE STEWARD

- 1 Cash Takings Book
- 2 Goods Received Book
- 3 Allowance Book

FOR USE OF THE SECRETARY

- 4 Order Book
- Subscription Book
 Subscription Receipt Book
 General Receipt Book
 Minute Book

FOR USE OF THE TREASURER

- 9 Cash Book
- 10 Petty Cash Book
- 11 Stocktaking Book
- 12 Ledger

It is assumed in the illustrations given that the club is a going concern. In the case of a new club, any special difficulties which arise will be in connection with the capital arrangements and the expenditure incurred in equipping and launching the club. These matters do not come within the scope of these notes.

CHAPTER II

COMMENCEMENT OF FINANCIAL YEAR

On the completion of the previous financial year a Balance Sheet will have been drawn up, and the books closed in accordance therewith The open balances to be brought forward to the new year will be those appearing in the Balance Sheet The Balance Sheet, as set out in the Annual Return, may be taken for the purpose of illustration (see pp 6 and 7)

The figures (given opposite) will appear in Trial Balance form as shown

These balances may conveniently be grouped in the manner indicated for the purpose of opening the books

Accounts for the balances in the first group, being those of a capital, personal or special nature, will form the opening entries for the accounts in the General Ledger, with the exception of the bank balance, which will be the opening entry to the debit of the Cash Book

Special treatment is accorded to the balances in the second group, which relate entirely to income and expenditure. These are current accounts for expenses or purchases and will be due for payment in the early New Year. It will be sufficient if the payments are recorded in the Cash Book, and a total inserted showing that the balances have been brought into the books.

The payments made will be in respect of purchases and expenses arising in the old year, and should not be included in the totals of the respective columns as part of the new year's figures. The Cash Book should therefore be ruled off and the balance brought down on completion of these entries.

In addition to the accounts relating to the previous year's transactions which have been rendered in the early New Year and which have been introduced into the books as above, there will be certain others which relate to the

OPENING TRIAL BALANCE 1st January, 1927

					Dr			Cr		
(a) Le	iger			1	1	1	- 11]		
A/c No		£	5	d	£	s	d	£	5	đ
1	Share Capital		i			Į	-	14	5	
2	Loan Stock	175	-	-1		ŀ	- 11	•		
3	Interest on Loan Stock	I	9	2				176	9	2
4	United Services Fund					ı		900	-	-
5 6	Leasehold Premises	1,548	18	5	ļ	ı	- 11			ŀ
6	Adaptation of Premises	347		-	- 0	_,				
7	Furniture and Fittings				1,895 961	7	5			
7 8	Depreciation Account—				, ,	1	- 11			l
	Leasehold Premises	579	11	8						
	Adaptations .	92		-						
	Furniture							671 377		
9	Suspense Account—					- 1		377		7
•	Deposit	I	_							
	Payment in advance	25		-						
**	Cook Wheele			-	26	-	4			1
10	Cash Floats—									1
	Bar Tills .	15	-							
	Petty Cash Steward	_				1				
	Steward	5	-							
	Treasurer		Г	\Box	20 20	-				
11	Lettings Ledger Account				36	3	7	11	т8	3
13	British Legion Branch	ll	1	1 1	30	,	1	6		
14	Subscriptions .	1	١.		4	2	3		15	
15	Children's Party Fund		ı		T .	_	1	44		
16	Bar Account	I			105	6	7	77	-3	7
18	Income and Expenditure	[[1				1			1
	Account						ļ	70	8	8
19	General Reserve Account	 	1		1		ı	1,200		_
20	Deposit Account	300	-	- 1						1
C	ash Book	1							1	
	Current Account	536	5	4	8-6					
(b) A	ccounts Outstanding-		П		836	5	4			1
T	Refreshments	11	1					296	,	6
	Expenses	ii .							13	ľ
*-	Games	:	ا ا	2					l	i
	Newspapers .	1 1	12	1		1	H		1	l
	Rent	56	9 12 5 5 5 11	3 5				i	l	
	Income-tax, Sch A.		2 5	_		•	1 1		•	1
	Lighting and Heating	58	11	366			П		1	1
	Repairs .		15	6	lj	l		}	1	1
	Sundry Expenses		3 2	6				126	-	11
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III

CAPITAL AND LIABILITIES			42	S	p	Assers, src		72	49	j.
Share Capital— Amount 18sued						Value of Stock of Refreshments, etc., as per Account II (A)	,un	901	6	4
Amount paid up			14	0		Value of Club Premises	'			
Due to Creditors for Loans and Interest,	9	ø				Cost Value 1896 18 6 671 12 8		1224	9	0
Deposits						Value of Furniture and Fiftings	7			
O Mortgages on Club Premises						Depreciation 377 10	4	583 16	97	90
Loan Stock IT	92	63				Volta of Gomes of				
Other Loans						Take of Courses, con-				
Bankers' Overdrafts						Land and Buildings				
Total .			176	0	03	\$ E				
Other Lubilities of	1				1,	Shares Loans and Deposits Other Securities (to be specified)—				
Balance due to Treasurer (or other						Shares————State Nominal Value of Stocks, etc				
Omcer), as per Account 1										
Guarantee Deposits				_	_		=		_	

		Total	cont Accounts—	Bank 836 5 4	at Bank, as per 876 6 4	63	- 26	51	Balance of Loss carried to next Year, as per Account II (C)	Total . £ 2856
Loans, etc —			Other Assets, viz.— Cash on Current and Deposit Accounts	in C W S Bank in hand of Treasurer ", ", Secretary ", ", Steward	17 4 Total Cashin Hand and at Bank, as per	Amount owing by members for (to be specified)————————————————————————————————————	Expenses prepaid Other Assets (to be specified)	Deposits	90 90	2
					1394 17				1270	2856
006		296 6 6	126 - 11	9 16 9 16 1 18 1 18 3 3			8 8	008		-
	Amount owing by Society—	For Refreshments	For Management Expenses	For— Subscriptions in advance British Legion Children's Parly Fund Lefings in advance	Total	Balances of Profit and Reserve, viz.	Balance of Profit unappropriated and carried to next year, as per Account II (C)	Reservo Funds, viz — Fund 1200	Fund Total .	Total

CLUB ACCOUNTS

TREASURER'S CASH BOOK

RECE

Date		Shares		Sub	scnj		Ruic Pa	s ar	nd		Bar	ts	Bil and	liaro Gan	is nes	Cor	hist ives iceri ince	5.
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IPTS

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PAY

Date	Particulars	Voucher Number	Paid by Cheque	Bar	Billiards and Games
1927 Jan 11	December Accounts— British Brewery, Ltd Bottling Stores, Ltd Distillery Co, Ltd Mineral Water Co, Ltd Tobacco Distributors, Ltd A Baker B Butcher General Stores, Ltd Dairy Company Sports Supply Association Rent—Dec Quarter £56 5 Less Income-tax 22 10 Income-tax Schd A— Club £22 10 Extensions 25 Coal and Co e Co Gas Co Electricity Supply Co Water Board Ironmonger & Co W C and I Union Stocktaker Balance carried forward	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19	£ s d 109 14 9 13 2 - 72 13 - 46 9 9 11 6 1 3 9 7 718 5 30 8 10 2 15 6 3 9 3 33 15 - 24 15 - 6 4 6 4 16 2 45 - 2 10 7 15 6 1 10 - 1 12 6 422 6 5 113 18 11	26 10 5 2 15 6	
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TREASURER'S CASH BOOK

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Date			Sh	ares		Sub ta	senj ons	?	Rule	s ai peri	nd s	I Red	Bar	ts	Bil and	liare Gan	is nes	Dr Cor Dr	his ive	i, is,
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Date	Particulars	Voucher	Paid by Cheque	Bar	Billiards and Games	Newspapers, etc
1927 Jan 1	Insurance Brokers A B's a/c for Childrn's Pty C D's do do Trsr £14 3 -	20 21 22	f s d 10 13 8 3 15 - 1	£ sã	£ s d	£sd
3	PC Stwd 1 - 2	PCB	I5 3 2			
10	do 4 15 2		16 16 4			
17	do 12 10 15 6 4	PCB	18 18 3			
24	do 4 r 5	PCB	19 7 9			
31	do 11 11 Treasurer for month per Steward for month per	PCB PCB PCB	11 17 11	1 7 6	4 1 2	
Feb 8	January Accounts— British Brewery Co, Ltd Bottling Stores, Ltd Distillery Co, Ltd Mineral Water Co, Ltd Tobecco Distributors, Ltd A Baker B Butcher General Stores Daury Company Telephone Coal and Coke Co Legion Press Ironmonger & Co Stocktaker Piano Tuning 'Xmas Bonus—Staff British Legion Branch Performing Rights Scty Transfer to Deposit	23 24 25 26 27 28 29 31 32 34 36 37 38 39 40	78 11 1 1 1 1 7 8 6 6 9 19 10 27 14 10 9 15 11 2 15 6 10 3 6 5 4 10 8 6 1 18 1 7 6 5 5 10 5 5 10 6 1 18 1 18 1 18 1 18 1 18 1 18 1 18	2811 1		I II 4
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new accounting period. These will be paid at the same time as the foregoing, but should form the first entries in the Cash Book on commencing the new work. No differentiation of this kind will be necessary from month to month during the year, but the point will, however, arise again on preparing the books for balancing at the date of the annual accounts, and is further dealt with in Chapter IV below. Folios I and 2 of the Cash Book show the position after these entries have been made, the first three entries on the payments side of folio 2 being on account of bills rendered prior to the new year but not applicable to the trading of the old period.

Cash in Hand.

Reference may here be made to the treatment of cash in hand. It should be an inflexible rule that all moneys received are paid into the bank account intact. In order to provide for change in the bar tills and for cash disbursements, cash floats should be established and permanently maintained, standing as balances in the General Ledger. This point is developed further in Chapter III with reference to the Petty Cash Books.

CHAPTER III

CURRENT WORK

THE books having been opened, the actual routine work may be considered Except for relatively few special matters, this will be concerned practically wholly with income and expenditure, and can be centred almost entirely on the Cash Book It will be convenient to consider the two sides separately

Cash Book Debits-Income.

The points for consideration may be stated shortly as follows—

- (1) Sources of income
- (11) First record
- (111) Check for accuracy
- (iv) Secondary book-keeping operations

(1) Sources of Income

The following headings may, for the purpose of illustration, be assumed as representative of the sources from which cash will be received

- (a) Entrance fees
- (b) Subscriptions
- (c) Rules
- (d) Bar takings
- (e) Games
- (f) Entertainments
- (g) Automatic machines
- (h) Sundries
- (i) Rents from lettings.

Items (a) to (g) can be treated on a cash takings basis Items under (h) will call for individual treatment. Items under (i) will be in settlement of personal accounts

The initial record of receipts under (a), (b), and (c) will be made in the Subscription Receipt Books (including

British Legion Stamped Receipt Book for supplementary receipts from "A" members), and in the General Receipt Book for items (i) and possibly (h)

(11) FIRST RECORD

It will be found convenient in administration if one officer of the club only is responsible for the receipt and banking of all cash. Such an arrangement prevents overlapping and misunderstanding

The steward, by reason of his constant attendance on the premises, is best situated to carry out this duty. At the close of the day, or certainly not later than early the next morning prior to the opening of the club, he should make up his day's takings, for which he will require the following additional forms, viz —

Daily Cash Takings Sheets (page 19).
Subscriptions Received Sheets (page 20).

The steward will first list on the Subscriptions Received Sheet the receipts of subscriptions, entrance fees, and payments for rules, as shown by the Subscription Receipt Books (including the British Legion), and will enter the total in the Daily Cash Takings Sheet

He will record separately on the Daily Cash Takings Sheet any sundry special and rental items received, as appearing in the General Receipt Book

If the automatic machines have been cleared he will have received with the cash a note of the amount due to the club. This sum will be duly entered in the Daily Cash Takings Sheet

Sums from entertainments will have been handed to him by the responsible committee-man, supported by such documentary details as have been adopted by the committee, showing the amount received

Billiards receipts will be recorded on the Billiards Sheets (any of the ordinary forms in general use in clubs) on which the games are booked

Visitors' Fees, if any, will be as shown by the Visitors'

CURRENT WORK

DAILY CASH TAKINGS

	ate -	28/1	2/2	7	29/	12/2	27	30/.	12/	27		
Entrance Fees		£	s	đ	£	s 1	ď	£	s	đ		
Subscriptions			1	6		4	в		7	-		
Rules							9					
Bar		17	19	1	6	10	6	8	7	10		
Games			3			2	6		4	-		
Entertainments								8	7	6		
British Legion—Entrance Fe	es								1	-		
Subscription	ıs						9			3		
Sundries-												
Visitors' Fees for Quarter					2	9	9					
Automatic Machines		2	10	5] 1	15	3					
Lettings Ledger Accounts—	Fol10											
Lawn Tennis Club	23	2	2	-								
Trades Council	19		2	6								
Rolary Club	57		10	-								
NC Union	40					2	6					
County Referees	56					8	~					
	1											
			-	_							£ 23	sid
		£2.	8	6	7.9.	120	_					70 6
					±4.	1 10	6		-		11	
•								£1	بحرأه	7	12	7 7
					AI	nov	nt	Banl	Dez		£47	6 7

Entered CB Folio 13

Form 11 in by 8 in punched in left-hand margin for ordinary commercial "Arch" file

SUBSCRIPTIONS, ETC RECEIVED YEAR ENDED 31ST DECEMBER, 1927

Receipt	Members								Club					Legion	TOI	
No						BF	Œ.	Ŝ	Subsus		Rules	8	日	F.	Subsns	SDS
19 Dece	1927 December			90	Brought forward	24	ן פי	eoz 7	s. 18	a z	24	a G	5 61	וש	276	a w
1762	304	AB	Arthur Bernard	3						99						
				- 30				103	14	7						
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~ ∞ o₁	793 1669 891	404	F Franks G George H Henry						7	900			7	ı		13
						7.8	ı	104	9	2	45	ı	29	1	276	9
					Carried forward											

Form II in by 8 in punched in left-hand margin for ordinary commercial "Arch" file

Book, though, if small, they may be held in hand and accounted for at regular intervals, less frequent than from day to day

The Bar figure will be the balance of cash takings

(111) CHECK FOR ACCURACY.

Subscriptions, Entrance Fees, and Rules (a) to (c) Errors or failure to account for these will affect the individual member, and will give rise to inquiry

Bar (d) A regular monthly stocktaking should be carried out by an independent stocktaker employed by the club, and his report should be regularly seen and considered by the house committee. It may be here noted that records are no substitute for management. If the abuses to which clubs are so susceptible are to be avoided, the managerial duties devolving on members of the committee must be rigidly observed, and a regular and careful examination of the stocktaker's report is among those of the first importance.

Billiards (e) The record of table bookings will show the amount due to be received under this heading

Entertainments (f) The Entertainments Committee should report to the main committee the result of their activities, and the honorary treasurer should see that the sums paid in agree with the records of the Entertainments Committee

Automatic Machines (g) The statement given by the owner's agent will vouch these items

Sundries (h) These are generally capable of specific identification

Receipts from Lettings (i). Accounts will be subject to supervision and inquiries will arise in respect of overdue accounts

Payments to Bank The treasurer should arrange with the bank to forward the Pass Book to him weekly under sealed cover, and check the amounts credited against the Cash Book entries raised from the steward's Daily Cash Takings Sheets.

(IV) SECONDARY BOOK-KEEPING OPERATIONS

Daily Cash Takings Sheet The totals will be recorded in the Cash Book under their respective headings Bankings will be shown as made

It will be found convenient to arrange that one day's takings appear on each line and the complete month on the one page

Members' Subscriptions These will require to be recorded in the Subscription Register (See p 29)

Special Items These may require to be credited in detail to the appropriate accounts in the General Ledger, the folio being shown on the Daily Cash Takings Sheet, or, as in the illustration, they may be summarized and dealt with in total on closing the books at the end of the year

Rents These will be credited in detail to the personal accounts in the Lettings Ledger, the folio being shown on the Daily Cash Takings Sheet See page 32 for details of this Ledger

Cash Book Credits—Expenditure.

The points for consideration here may be shortly summarized as—

- (1) Nature of payments
- (11) Check for accuracy
- (iii) First record
- (iv) Secondary book-keeping operations.

(1) NATURE OF PAYMENTS

The payments to be made fall within the following groups—

Purchases on Refreshment Account, etc

Management expenses, etc.

Special payments

Accounts will normally be rendered monthly for goods supplied Management expenses will be payable monthly or quarterly by cash or cheque according to their nature

(11) CHECK FOR ACCURACY

Accounts rendered by tradespeople and other creditors should be checked with the record of goods received where applicable, or otherwise examined, and approved for payment by the responsible sub-committee, endorsed to that effect, and passed to the honorary treasurer for payment

(111) FIRST RECORD

The honorary treasurer will save himself much work if he is able to dispense with personal ledger accounts for trade creditors

In the case of accounts payable by cheque, the accounts having been duly approved, cheques will be drawn and attached to the respective accounts in readiness for signature at the next Finance Committee meeting

It will be found a convenient practice to arrange for the Finance Committee to meet, say, two days prior to the main committee, in order to consider the financial statement due to be laid before the main committee

This statement should be regularly and carefully prepared, and a standard routine should be adhered to in its preparation and in the payment of accounts

A statement in the form shown (page 24) will provide a continuous record for the committee and will constitute authority for the honorary treasurer for his disbursements

It should be a general principle that all payments are made, so far as possible, by crossed cheques—cheque forms with printed crossings being used.

Certain payments, chiefly wages and sundry small amounts, will be made in cash Reference has already been made to cash floats established for this purpose. The Petty Cash Books should be opened with the floats allotted for such expenses. In the illustration separate floats are allotted to the steward and the honorary treasurer, and separate Petty Cash Books are kept

A cheque book containing uncrossed forms should be

MONTHLY REPORT OF FINANCE COMMITTEE 8th February, 1927

CIA L'AMAGIE	, -3								
To 31st January, 1927 Balance as per last Statement brough	t £	s	đ	£	s	đ	£	s	đ
forward Add Cash receipts—January	.						536 493		
Less Cheques approved at last meet ing Petty Cash cheques for month to be approved	15	3 16 18	2 4 3	ır i	8	5	1,029	18	ri
	19	7	9		3	5	554	II	10
Balance as per Cash Book—31st January	, 1927	-]	-				£475	7	I
Balance as per Pass Book Add Amount not credited (31st Jan , 19)27)			465 22	3	6 6			
Less Cheques not presented (PC)				487 11	5 17				
January Accounts for approval							£475	7	,,,,,,
British Brewery, Ltd Bottling Stores, Ltd Distillery Co., Ltd Mineral Water Co., Ltd Tobacco Distributors, Ltd A Baker B Butcher General Stores Dairy Company Telephone Coal and Coke Co. Legion Press Ironmonger & Co. Stocktaker Piano Tuning Xmas Bonus to Staff British Legion Performing Rights Society	•			17 69 27 9 1 15	14 15 9 6 16 6 5 8 12 18	6 10 11 2 - 10 5 4 7 6 6 - 2		19	8
Approve transfer to Deposit Account						1	£100	-	-

kept solely for petty cash drawings. Each week the Petty Cash Books should be totalled and a cheque drawn for the exact amount expended during the previous week, and the cash floats thus restored to the standard amount

A general authority for the drawing of this weekly reimbursement cheque should be originally given by the main committee, as the amounts will be due to be drawn in advance of the approval of the Finance Committee's report. The amount authorized should be restricted to, say, £25 weekly or such sum as experience shows will cover normal requirements. The amounts so drawn should be duly approved with the financial report at the next main committee meeting.

As soon as the approval of the main committee has been received, the cheques can be entered in the Cash Book and dispatched, the payments being extended to the appropriate columns. The petty cash cheques for the month may have been entered as drawn, but here the extension should not be made until the last cheque for the month has been entered. The total petty cash expended during the month, as shown by the Petty Cash Books, and which will agree with the total of the cheques drawn, may be extended to the appropriate columns, and no further entries are necessary in respect of these disbursements.

(IV) SECONDARY BOOK-KEEPING OPERATIONS.

Special payments will require to be posted in detail to the debit of the appropriate accounts in the General Ledger

Subsidiary Matters.

General Progress The monthly accounts will be paid in the month succeeding that to which the charge relates If these payments are entered in the Cash Book on the page opposite to the takings of the previous month, a

TREAS	URER'S	PETTY	CASH	BOOK
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	EIPTS	Y CASH I	 				PAY
Date			Date	Particul ars	Voucher		Bar
Jan 1	Float b/f	£ s d 20	11 - 1	Wages per Wages Book Florists (Dinner) Extra Help Envelopes 'Xmas Boxes	1 2 3 4	£ s d 10 - 5 - 10 6 17 6 14 3 -	£sd
31	Cash	11 6 91 111		Carbon Paper Window Cleaning Balance—Float c/f		6 - 7 6 71 111 20	

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£	S	đ	£	S	đ	£ 12	s	d	£	S	đ	£	s	đ	£	s	đ	£	S	d	£	s	đ	£	5	đ
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		-																								
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comparison of the totals of the two sides of the Cash Book folio will give a rough indication of the trading results from the beginning of the financial year up to the end of any given month

Vouchers for Payments The entries on the payments side of the Cash Book should be numbered consecutively in pencil. Upon the receipted account being returned by the payee, the number can be inked in and the account correspondingly numbered and filed in its proper order in readiness for audit.

Payments for which vouchers have not been received will be readily indicated by any number not inked in, and the matter should be followed up.

Separate files should be kept for the two sets of petty cash vouchers, these being numbered independently from one another and from the main Cash Book vouchers.

Pass Book The payments into the bank will have been checked with the Pass Book weekly, and the petty cash and monthly cheques should be duly checked off, and a reconciliation statement prepared for inclusion in the monthly financial statement

The foregoing Cash Book details will cover the greater part of the routine work devolving upon the honorary treasurer during the year

Certain other subsidiary matters call for further consideration. These are members' subscriptions and charges for lettings

Members' Subscription Register.

The keeping of a Subscription Register, as every honorary secretary and honorary treasurer knows, entails voluminous detailed entries From experience in this matter, it is strongly recommended that the Members' Subscription Register be kept in card index form. A convenient form of card is illustrated opposite

The daily record of subscriptions received will require to be transferred to the cards. The method is indicated in the illustration.

"A" MEMBERS' REGISTER CARD

No - 1669 E.F. 315 15					5 Market Square	ket Squar London	16		Legion
Sub Due of Entry Rules 9d 9d 9d 9d 9d 9d 9d 9	92.		No1	29		괴		18	7.
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oli — 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6	November	<u> </u>	9		9		9		
1 - 1 - 1	December		9		9		9		
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		7	'	1	1				

Cards 5 in by 3 in printed on reverse side for two further years. Filed in alphabetical order. Different coloured eards for "A" and "B" members Note. The Application Forms duly numbered and filed will provide a numerical index to members.

"B" MEMBERS' REGISTER CARD

	13	94			0																	
Non-Legion		pd		Cash	*																	<u> </u>
	-		1928	Due	-	6	6	6	6	6	6				6	6	6	6	6	6		
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Record Sheets for posting in the club can, if desired, be marked up from the Subscriptions Received Sheets A monthly examination of these record sheets or of the cards will be sufficient to keep track of arrears.

Rents and Lettings.

Bookings for rooms should be entered at once in a diary kept solely for this purpose. This will prevent overlapping and serve as a guide to the steward in preparing rooms.

As the due dates arrive bills will be rendered These bills should be entered in a Lettings Day Book (page 31)

The name and amount will be sufficient, as details will be given in the diary and/or in the duplicate copy of the bill rendered. The individual items should be debited to the accounts of the parties concerned in the Lettings Ledger. The United Services Fund Ledger can be readily adapted for this purpose (page 32)

The total lettings will require to be credited to the Rents Receivable Account in the General Ledger The cash receipts from bills paid, as recorded on the Daily Cash Takings sheets will be credited in detail to the respective personal accounts in the Lettings Ledger. (See also page 22)

Sectional Balancing.

A very useful extension of the book-keeping principle can be introduced by opening a Lettings Ledger Control Account in the General Ledger. The total of lettings charges as shown by the Lettings Day Book will be debited to this account, and the total cash shown as received in the Cash Book on account of lettings (which need only be actually posted at the end of the year) being deducted from the total to be debited will give a figure equivalent to the total balances outstanding on the Lettings Ledger at any given time

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	Ledger	23 40 40		27	38 19		35.57 51.77			
LEITINGS DAI BOOM	Name	Lawn Tennis Club Beekeepers' Association Citizens' Union		Cricket Conference	C M S Trades Council		Referees' Association Rotary Club Social Club			
	Invoice	308 309 310	_	341	342		561 562 563			
	Date	1927 Jan 1		31	Feb 1		(Dec) 29			

LETTINGS LEDGER

		LA	WN	II	NN	LAWN TENNIS CLUB	e		Account No 23	9	2	1
1927 To Hire	To Hire of Hall for Dance	DB 1	फ र	9 ziz		1927 Jan 1	Вy	By Balance (Deposit)	₽ /4	X	ပ ပူ	w w
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			25 ro		<u>j</u>					153	0	111
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A little additional skill is required in the management of a control account of this kind, but it has advantages as an aid to balancing which render its adoption desirable The account is included in summary form in the General Ledger Accounts illustrated

CHAPTER IV

ANNUAL BALANCING AND ACCOUNTS

Some measure of book-keeping skill is necessary in drawing the totals together and in preparing the accounts and closing the books. The following suggestions are made on the assumption that such familiarity with book-keeping principles is available, as certain short cuts are adopted which will materially reduce the clerical labour involved in preparing the accounts. They will also give, at the same time without extensive additional work, such figures as are required for the Return to the Registrar.

At the 31st December the cash takings for the month and the petty cash expenditure for December will have been entered as part of the normal current work, and the totals of the Cash Book should be inserted at this point (See CB, folio 13)

In addition to the foregoing, the accounts payable in respect of December purchases and expenses will be outstanding and must be introduced. Certain other accounts relating to the New Year will also have been received.

These outstanding accounts, which will have been approved in the ordinary manner, should be sorted as between those relating to trading and expenses in respect of the *current* year and those in respect of the *coming* year The former only should now be entered, the final totals completed, and the Cash Book balanced. (See CB, folio 14)

The remaining accounts due for payment this month, being those relating to the New Year, will be entered after the final balancing has been completed, as the first items in the new period (See also Chapter II, C.B, folio 2)

Trial Balance.

All the detailed postings, including the totals of the Cash Book columns, having been completed to this point,

FIRST TRIAL BALANCE 31st December, 1927

Adaptations Furniture Suspense Account— Deposit Rates in advance 1 26 - 26 -				•		D	r		C	r	
Share Capital 5% Loan Stock 1155 -					1	,		7			1
2 5% Loan Stock Interest on Loan Stock United Services Fund Leasehold Premises Adaptation of Premises Furniture & Fittings Depreciation Account— Leasehold Premises Adaptations Leasehold Premises Adaptations Furniture Suspense Account— Deposit Rates in advance 25 - 26 - 26 - 27 - 26 - 26 - 27 - 26 - 27 - 26 - 27 -		Share Camital	£	•	"	, z	,	"	ᄹ		
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10 Cash Floats		Deposit			-				l		
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12 Rents Receivable British Legion Branch Subscriptions 14 Subscriptions 15 Children's Party Fund 16 Bar Account	11			ĺ	[]	37	7	6	3	2	6
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a Trial Balance may be extracted at this stage and will appear as given on page 35

Apportionments.

Practically the only apportionments necessary will be for Rates and Loan Stock Interest. Unless there is any radical change they will be off-set by the reserves brought forward from the previous year. If there is any special change the simplest course is to deal with them through the medium of a ledger account. In the illustration, in the case of Loan Stock Interest, the postings are made through a ledger account, while the apportionment for three months' rates paid in advance appears in the Suspense Account as unchanged from the previous year.

Additional Schedules.

Additional schedules will be required of the balances on the members' subscriptions cards and of the Lettings Ledger balances, the total of which will agree with the balance on the Lettings Ledger Control Account. The open accounts in the Lettings Ledger should be ruled off and the balances brought down as shown in the example on page 32. The schedule of the Lettings Ledger balances is a simple list and is not illustrated. No further figures arise in connection with the Lettings Ledger unless a reserve is required for bad debts, or any accounts are to be written off as irrecoverable. Unless large figures are involved, it is suggested that reserves should not be introduced, as leading to unnecessary complications, and that irrecoverable balances be dealt with as debits to the Rents Receivable Account.

Members' Balances.

A summary of the members' cards should be prepared in the form given opposite

This is the most lengthy task arising in the work, but a

MEMBERS' BALANCES 31st December, 1927

Sheet 1

No	(Dwrpl	3	In	Adva	nce	
A 1344 1473 631 469 1486 1272 B 1445 94 508 901	£	s	đ 96	£	s 1 - 4	d 6 - 6	Lapsed Lapsed
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(W) 1249 Y 665 1484	- - -	- - -	- 9 -	1 -	2 -	3 - -	
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363	£3	7	9	£7	7	6	45
45 Dec	luct I	apse	d Mer	nbers			
318 Tot	al Me	mber	ship				

TREASURER'S CASH BOOK

RECE

Date		Shares	Subscrip- tions	Rules and Papers	Bar Receipts	Billiards and Games	Whist Drives, Concerts, Dances
1927 Dec 1 2 3 4	b/f - -	£ s d 3 9 - 1 - 1 - 1	£ s d 4 4 1 6 5 - 9 9		£ s d 3510 19 8 5 3 9 12 10 6 12 18 1	f s d 8 8 3 6 1 - 8 1 1 10 -	£ s d 49 9 6
27					.]	6 -	310 -
27 28 29 30 31			7 9 1 6 4 6 7 - 1 2 -	9	14 14 7 17 19 1 610 6 8 7 10 16 5 6	3 - 2 6 4 - 2 16 5	Fees 3 7 6 Phone
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IPTS

Folio 13

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Date	Particulars	Voucher Number	Paid by Cheque	Bar	Billiards and Games
1927 Dec 5	PC Treasurer £12 10 ~ Steward 2 1 3	PCB	£ 5 d 4418 1 11	£ s d 2378 11 2	1 ' 1
12	do 16 10	PCB	12 4 10		
19	do 1 17 6	PCB	13 7 6		
26	do 195	PCB	12 10 5		
	Treasurer for month per Steward for month per	PCB PCB		4 16 -	
	Balance <i>Dr £</i> 4990 14 2 <i>Cr</i> 4470 15 11		4470 15 11	2383 7 2	8 10 2
1928 Jan 10	December Accounts— British Brewery, Ltd Bottling Stores, Ltd Distillery Co, Ltd Mineral Water Co, Ltd Tobacco Distributors, Ltd A Baker General Stores B Butcher Dairy Company Coal and Coke Co Rent Less Income-tax Income-tax, Schedule A— Club Extensions 4 10 Water Board Gas Company Electricity Stocktaker		102 17 6 26 3 6 78 11 11 24 8 6 5 8 4 18 11 39 18 3 5 - 6 9 11 4 11 5 - 49 10 - 2 14 6 4 1 2 42 16 1 1 12 6	102 17 6 26 3 6 78 11 11 24 8 6 5 8 4 18 11 36 19 2 5 6 9 11	8 10 2

MENTS

Folio 13

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£ 17	S	<i>d</i> 5	£ 577	<i>s</i> 16	<i>ā</i> 9	£ 317	s 18	đ	£ 160	s II	đ 11	£ 28	\$ 16	đ	£ 82	s 2		£ 64	\$ 2	đ 10	£ 50	s 14	8	£ 731	6	d 5
17	II	5	46 624	L		317	18	6	160	II	II	28	17	- I	82	2	-	65	_	10	50	14	8	731	6	5
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						45		ı	} 2 4 42	14 1 16	6 2 1							I	12	6				1		
20	IC	6	624	4	9	378	13	6	214	3	8	28	17	Y	82	2		67	_		50	14	8	731	6	5

TREASURER'S CASH BOOK

RECE

Date		Sh	ares		Subs tic	ong Ons	-	Rule Pa	s an			lar eipt	s	Bill and		
1927 Dec 31	Brought forward Deduct amounts set off per contra— 'Phone receipts Charity Fete Entertainments Billiards	£ 3	\$ 18	đ	£ 104	5 5	d 7	£	5	ā	£ 3907	S	<i>ā</i> 9		\$ 18	
		3	18	-	104	5		2	5	-	3907	I	9	87	8	-
		GL	I		GL	14		GL	17		GL	16		GL	17	

IPTS

Folio 14

Whist Drives, Concerts, Dances	Sundries	Children's Party Fund	British E Fees	Legion Subsns	Machines	Lettings Ledger	Daily Total	Paid to Bank
£ s d -	£ s d 25 9 - 6	£ s d 66 7 3 D ep os	<u> </u>	£ s d 1316 6 rest pe	£ s d 126 9 8 r Pas s	£ s d 463 15 4 Book	\$ d 4870 15 3 6 4876 15 3	6
50 14 8 7 12		66 7 3	3 2 -	1316 6	126 9 8	463 15 4	1	
GL 11 V1 S1- to rs D ep In t	3 1 9		GL 13	GL 13	GL 17	GL II Det al l Posti also to Let ti n Led ger	ngs	4990 14 2
	21 16 2	2			Sum m A Bal an ce Rec ei pt	RY OF C, 1st Jans as abov		COU N T 536 5 4 4876 15 3
							£	5413 - 7

Date	Particulars	Voucher Number	Pai Ch	d by	,	I	Bar		Bil and	liard Gan	is acs	New	spaj itc	pers,
1927 Dec 31	Brought forward Deduct amounts set off per contra— 'Phone receipts £4 7 4 Charity Fete . 5 5 6 £9 12 10 Entertainments Billiards . Balance carried forward		120 4990	1	**************************************	2664	5	5	8	s Io	2		IO	6
	YEAR ENDED 31ST DEC, 1927 Payments 1926 Account, CB Payments 1927 Account, CB Balance, 31st Dec, 1927	13	422 4470 4893 519 5413	2	II		7	2	38	910]}-	17 19	·	5

MENTS

Folso 14

Salarie Wa	ges es a	nd	Ins	ax W,	Rations, and hone		Coal, Elec La	Gar trac tht	5,	Prin Statu ai Posi	oner Der	у,	Ren Rene	ad	- 1			era		Enle me	rtan nis	7 3-	Gen Lea Acco	iger	
£ 624	s 4	<i>d</i> 9	£ 37	8		d	£ 214	s 3	<i>d</i> 8	£ 28	s 17	d I	£ 82	s 2	d -	ž	Ç 67	s 4	đ	£ 50	s I4	<i>d</i> 8	£ 731	s 6	
	5			4	7	4															(5	5	6
																				50	14	8			
624	4	9	37	4	6	2	214	3	8	28	17	I	82	2	-		67	4	4	-	-	-	726	-	11
GL	17		GI		17		GL	17		GL	17		GL	17		G	L	17/	18	Con	B	a	Det post to		
Ren Rat			22	5	1	-							Aud Stk-	ıt tk	ğ		7 19	7	1	C P Dep	1	ty it	56 600	18 -	-
Clu Ta	٦,						1						Char Sun	ıtı	23		5 35	4	4	ΒĹ	go			12	9
et	С		14	9	6	2														Loa Fur			20 8 27		
			32	14	6	2										_	67	4	4				726	_	II
]						
624	-		3	58	10 18	- 6	58 160	11	3	_ 	- 17	_ I	82	I 5 2	6		3 65	2 II	б 10	_ 	- I4	- 8	- 73 ¹	6	 - 5
624	-	-	·J	_	8	Н	219	3	2		17	_	82	17	6		_	14	_	-		8	- 	6	5
2																					-	G#1			
Rer Ra	tes	•	11	25 51		6	Sur	dr	ıes	1331 † 63	10	4	Char Sun	dr	:es	t	5 63	10 10	4						
			-	76	-	_	Mar		e-	1395	I	4				-	68	14	4	ni			11		

detailed examination of the cards is of definite informative value.

The total membership can be checked against the Share Capital Account, and the cards of members lapsed under the rules can be removed from the "live" file The figure of forfeited shares will be ascertained and also the total subscriptions in arrear and in advance

Stocks, etc.

The Stock will have been valued by the professional stock-taker, and this figure, the subscription balances, and the apportionments and adjustments above referred to, will require to be introduced into the Trial Balance figures on preparing the accounts. The allocation for depreciation will also require to be made. These amounts may be introduced into the General Ledger Accounts in the manner shown, preserving the double entry as indicated on page 47.

Closing Entries.

The balances may now be transferred to the Income and Expenditure Account or brought down as Balance Sheet figures, according to their nature

The entries to close the books will be made in the process of the work. The treatment of the various items is shown in the General Ledger Accounts illustrated, the closing entries being in italics.

The open balances brought down for inclusion in the Balance Sheet will appear in Trial Balance form as shown on page 48

Annual Return.

The preparation of the Annual Accounts, in the form prescribed in the Annual Return required by the Registrar, can now be readily completed from the books. A comparison of the Return with Accounts Nos. 16, 17, and 18 of the General Ledger and with the closing Trial

RESERVES AND APPORTIONMENTS 31st December, 1927

		D	7		Cr		
Led folio		£	s	đ	£	s	d
	Stock (Balance brought forward 1st Jan , 1928) Dr	113	18	5			
16	To Bar Account Value of Stock at 31st Dec , 1927				113	18	5
14 5	Subscriptions Dr	7	7	6			
14	To Members in advance (Balance brought forward 1st Jan, 1928)				7	7	6
- 1	Members in arrears (Balance brought forward 1st Jan, 1928) Dr	3	7	9			
14	To Subscriptions			- [3	7	9
3 1	Loan Stock Interest Dr	I	5	10			
3	To Sundry Creditors (Balance brought forward 1st Jan, 1928 Two months Interest accrued at 5% p a on £155)				I	5	10
1	Share Capital Dr	2	5		_	٦	
18	To Income and Expenditure Account 45 Shares forfeited				2	5	-
8	Income and Expenditure Account Dr To Depreciation Account— Additions to Premises Being 10% of Cost based on term	235	2	4			
	of Building Licence for semi-per- manent structure Adaptation of Premises				154	17	10
	Being 7½% pa on written-down value in accordance with Rules Furniture and Fittings				19	2	6
	Being 10% pa on written-down value in accordance with Rules				6x	2	_
		£363	6	10	£363	6	10

CLOSING TRIAL BALANCE 31st December, 1927

(Accounts for Balance Sheet) (Statement III, Annual Return)

	(Constant LL)	, ,,,,,,,,,,			Dr	_		Cr		_
Ledger A/c No		£	S	d	£	s	d	£	s	d
1 2 3	Share Capital 5% Loan Stock Interest on Loan Stock	155 1	- 5	_ IO				15		- TO
4 5 6	United Services Fund Leasehold Premises Adaptation of Premises	1,548 347		5 -	T 901	~0	-	900		~
7 8	Furniture & Fittings Depreciation Account— Leasehold Premises Adaptations	734 111	9	6 6	1,895 988			845	Ta	-
9	Furniture & Fittings Suspense Account— Deposit Rates in advance Cash Floats—				1 25	1 1	-	438	12	4
10	Hon Treasurer Petty Cash Steward Petty Cash Steward Bar Tills	5 15	 - -	-	20	J	-			
11	Lettings Ledger Balances British Legion Branch				37	7		3 9	2	6
14 15 16	Subscriptions Children's Party Fund Bar Account, Stock on				3		9	7 54	• •	6
18 19	hand Income and Expenditure Account General Reserve Fund				113	10	5	94 1,600		2
20 Cash Book	Deposit Account Current Account	900 519		3						
	Accounts owing (as per Cash Book—				1,419	18	3			
	For Refreshments For Management Ex- penses	280 118		}]				200	-6	~
								399		7
					£4,525		IO	£4,525	4	Ϋ́O

II. (A)—R	EFRE	SE	MENTS	(A)—REFRESHMENTS ACCOUNT		ļ	i
T. A	£,664	8 6 8	Refreshme	$\left \begin{array}{c c} \mathcal{L} & s & d \\ \hline S & \delta & \end{array} \right $ Refreshments supplied	3,507	- N X	<i>7</i> 00
Nell comments purchased			Dividends	Dividends on Purchases			
			Discounts	Discounts on Purchases			
Value of Stock of Refreshments, etc., at beginning of year	205 6	6	Value of Syear, as	Value of Stock of Refreshments, etc., at end of year, as per Balance Sheet (III)		113 18	v
Balance-Gross Profit to Account II (B)	1,251 8		Balance-	Balance—Gross Loss to Account II (B)			
							1
Total	£4,021 -			Total	- 77057	21 - 2	01

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PROFIT
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(B) :
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Exprediture			INCOME			
Gross Loss from Account II (A)	A 3	a	 Gross Profit from Account II (A)		1,261	A 00
Purchases of Games, Utensils, etc., which it is not desired to include as Assets in the Balance Sheet (III)			Games		8	90
Entertannments .	-		Entertainments		*	7 12
Newspapers, Periodicals, etc	20 10	0		==		
Expenses of Management—			Newspapers, Fernodicals, etc			
Salaries and Wages			Interest on Current Account with Bank .			
Fees for Audit (not to include accounting 7 7 -						
Rent 225	-		Kents from sub-letting		473 16	10
Rates, Taxes, and Insurance				==	1	1
Printing, Postage, and Stationery			Conacions and Successfully	-	100 18	37
Coal, Gas, and Electric Light \$14 3 8			Ģ			1
Repairs 82 2 -			rees and Fines	;-	79	Y
Other Management Expenses	- 		Dellar and Bose or Control		•	
Stocklahing 19 10 -			Autes and Fass of Contribution Books	÷	2.6	Ö
Sundres			Interest and Profits on Investments	==	9	-

Depreciation—		Other Income (to be specified)—		
Fittings		Automatic Machines-	126	80
	235 2	7	_	
Deposits Mortgages				
Loun Stock				
Bank Current Advances				
Total	60			
Bad Debts				
Depreciation of Investments (to be specified)				
Other Expenditure (to be specified)—				
Balance of Profit to Account II (C)	427 3	6 Balance of Loss to Account II (C)		
Total	£2.076 13	Total	£2,076 13	8

Balance will illustrate Accounts II (A), II (B), and II (C), and Account III. (See pp. 49, 50/51, 53 and 54/55.)

In addition to the Profit and Loss Accounts and Balance Sheet, a Cash Account (Account I of the Return) must also be included (See pp. 56 and 57)

The cash figures can be obtained from the Cash Book with very little trouble. On the receipts side the totals are as shown at the end of the year with the exception of the sundries items, which will require to be analysed. This can be done with very little expenditure of time.

On the payments side it will be necessary to add the amount of the outstanding accounts at the beginning of the year included in the previous year's working, to the total payments actually made to 31st December, and conversely to exclude the payments made after the 31st December in respect of accounts outstanding but not paid until after the Balance Sheet date (See the Cash Account Summary, CB, folio 14)

It should be noted that the bank balance is the actual figure at 31st December, and that the accounts paid in January are liabilities at 31st December, and must be shown as such

It may also be noted that at the end of the following year (1928), the cash payments to be brought forward from the previous year (1927) for inclusion in the Cash Account for 1928, will be the difference between the final total and the intermediate total at 31st December

Variations.

Many detailed variations may arise with different clubs in actual practice, and it is impossible to incorporate all such in one set of examples, but it is hoped sufficient detail has been introduced to cover the principle involved in dealing with most matters not specifically illustrated

For example, surplus profits may be invested in the purchase of the club buildings or in interior developments of a capital nature or in a variety of other ways. The

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Balance of Loss brought forward from last year	<i>у</i>	ש	Balance of Profit brought forward from last year	or ²	w 60	~ °
Balance of Loss, from Account II (B)			Balance of Profit, from Account II (B)	427	63	9
Interest on Shares	•		Forfeited Shares	64	2	t
Subscriptions to Charitable and other Objects	2	1	Appropriations from			
Appropriations to-			Reserve Fund			
Reserve Fund			Fund			
GeneralFund	400	1				
Other applications (to be specified)—						
Profit unappropriated and carried to next year, as per Balance Sheet (III)	9413	6)	Balance of Loss carried to next year, as per Balance Sheet (III)			
Total	11 6673	0)	Total	11 6677	22	63
		1				

Capital and Liabilities				£		d
Share Capital— Amount issued					Ī	İ
Amount paid up				15	18	-
Due to Creditors for Loans and Interest, viz — Deposits	£	•	d			
Mortgages on Club Premises						
Loan Stock	186	5	10			
Other Loans						
Bankers' Overdrafts						
Total			_	156	5	10
Other Liabilities, vis — Balance due to Treasurer (or other Officer), as per Account I	•••		_			
Guarantes Deposits						
*Suspense Account— United Services Fund	900	-	-			
Amount owing by Society— For Refreshments	280	18	3			
For Management Expenses	118	18	4			
For—Subscriptions in advance————		7				
British Legion	9	6	11			
Children's Party Fund Lettings in advance	5 <u>4</u> 3	2		1		1
Total		_	_	1,373	18	6
Balances of Profit and Reserve, vis —		-	-			
Balance of Profit unappropriated and carried to next year, as per Account II (C)	94	18	2			
Reserve Funds, viz — General — Fund Fund	1,600	-	-			
Fund						
Total				1,694	13	2
· ·	To	าไ		£3,240	15	6
State here Total amount invested in other registered Industrial and Provide The following statement may be completed as an alternative to the trustees out of the United Services Fund and expended on behalf of the Societies a charge upon the Society's assets	oatmer	ıt p	TOV	includin ided for	g 0	asl th
Signature of Secretary Address Address					_	

Signature of Secterary-	Nomess.	
The undersigned, being Return, and verified the to a Special Report dated Signature	a Public Auditor appointed by H M Treasury, having heame with the Books, Deeds, Documents, Accounts and he day of	ad access to all the Vouchers relating
ofBride	Date of completion of audit	193

[†] If no Special Report is made, the words in brackets should be struck out. The Auditor must since with law. A copy of the Special Report must be sent to the Registrar with this Return

The Address to which Rules, Returns and other Documents should be sent as as follows— England & Wales. Registry of Friendly Societies, Central Office, 17 North Audley Street, Lcrdcp, W. 2

SHEET

ABSETS, ETC			- [£	3	1
alue of Stock of Refreshments, etc., as per Account II (A)	1.6	3	d	113	18	
sine of Furniture and Fittings—	000	-		1 050	5	
Deprecation	438	12	4	549	18	3
Value of Games, etc. nvestments, viz.— Land and Buildings						
Mortgages Industrial and Provident Societies— Shares						
Loans and Deposits			П		l	ı
State Nominal Value of Stocks, etc						
Shares—						
Tont etc	_					
LOAIS, Etc.						
		卜	П			
Cash on Current and Deposit Accounts— in C W S Bank		Γ				
Inse of Euranture and Fritings— Cost Value Depreciation Inse of Euranture and Fritings— Cost Value Depreciation Inse of Euranture and Fritings— Cost Value Depreciation Inse of Games, etc. Vestments, viz.— Land and Buildings Mortgages Industrial and Provident Societies— Shries Loans and Deposits Other Securities (to be specified)— State Nominal Value of Stocks, etc Loans, etc Loans, etc Loans, etc Loans, etc Loans, etc Loans and Deposit Accounts— in CWS Bank in— Bank In— Bank In— Secretary In Secretary In Secretary In Secretary In Steward Total Cash in hand and at Bank, as per Account I Amount owing by Members for (to be specified)— Subscriptions in arrear Expenses prepaid Other Assets (to be specified)— Lettings— Deposits Total alance of Loss carried to next Year, as per Account (C) Total annee at CWS Bank f— turn, viz.—Contingent Liability—An amount of f— turn, viz.—Contingent Liability—An amount of f— turn, viz.—Contingent Liability—An amount of fact the terms of the deeds governing such advances, the amount, in certain constitute of Chairman— Address— oks, Deeds, Documents and Accounts of the Society, and having examined the reto, now signs the same as found to be correct, duly vouched and in accordance.		18	3			
" " Steward	20	-	-			Ì
Amount owing by Members for (to be specified)—			ı			Ì
	3	7	9		Ì	
Expenses prepaid	25	-	 -			
Lellings	37	7	6		ļ	Ì
		Ľ	H	1,526] 13	
Balance of Loss carried to next Year, as per Account (C)	 	 - -				
	To	tal		£3 240	18	5
alance at C W S Bank £						-
eturn, viz —Contingent Liability—An amount of finder the terms of the deeds governing such advances, the amount,	n certain c	75 011	bee	encies, (cor	1
Ignature of Chairman Address					_	-
ooks, Deeds, Documents and Accounts of the Society, and having thereto, now signs the same as found to be correct, duly souched and	examined t	he :	fore	going A	nh nn	1
ddres						•

Dr	I. CASH	I. CASH ACCOUNT	ბ
Receipts		Payments	
Share Contributions	£ s d - 81 E	Share Capital	\$ 3°
Deposits .		Deposits	
Mortgages on Club Premises		Mortgages on Club Premises .	
Loan Stock		Loan Stock .	20 -
Other Loans		Other Loans	
Officers', etc., Guarantee Deposits		Officers', etc , Guarantee Deposits Repaid .	
United Services Fund		Purchases-	
Furniture and Fittings Sold		-	
Games, etc., Sold		42	
Investments realized (to be specified)-		Furniture and Fittings Grace, Utenuis, etc	
	T	Total	27 3 6
	T	Investments (to be specified)—	
Refreshments	3,907 1 9		
Dividends on Purchases .			
Games	95 18 2		
Entertainments	- 2 89	Refreshments	9 67 079 9

club may have mortgages to redeem and appropriate its surplus to a Special Reserve Account for this purpose, with a corresponding Sinking Fund investment. Again, its trading account may show other or wider activities, but however this may be the forms and books illustrated should, in the main, be adequate to meet the case.

APPENDIX GENERAL LEDGER ACCOUNTS

1	rg			ו ש	11111
	14 s s s s s s s s s s s s s s s s s s s	16 18	7	u l	
H N		91 91	T No	£ 175	£175
ACCOUNT No	CB 14	<i>p/q</i>	ACCOUNT No		<i>p/q</i>
₽ CC	gune	·	ACC		•
\I.	By Balance brought forward, being 285 Shares of is each ,, Cash, 78 New Members	By Baiance	FIVE PER GENT LOAN STOCK	By Balance brought forward	By Balancs
SHARE CAPITAL	1927 Jan 1 Dec 31	1928 Jan 1	LOA	1927 Jan 1	1928 Jan 1
0	g		Z	ווש	
RE	2 S 2 5 2 5	m	8	to 1010	
HA		813	Ä,	£ 15.5	8175
02	GL 19 c/d		PE	CB 5 CB 9	
	To Income and Expendeture Account, being 46 Shares forfeited . Balance, being 318 Shares of 1s each .		FIVE	To Cash Loan Stock redeemed ,, Cash Loan Stock redeemed ,, Balance	
	1927 Dec 31			1927 Apl 30 Aug 31 Dec 31	

1	4 n 4	20 0
	8 OV 80	01 9 1 9 21 67
Š,	A5 H 80	63
ACCOUNT No. 3	GL 17	<i>b/d</i>
¥		
INTEREST ON LOAN STOCK	By Balance brought forward ", Income and Expenditure Account	By Balance
LOAN	d 1927 5 Dec 31	1928 Jan 1
7	S & 7 C C C C C C C C C C C C C C C C C C	9
O	2 7 7 7 7 5	63
TS	*	63
Œ	CB 5 CB 11 CB 11	
ER	: :: :: : : : : : : : : : : : : : : :	
INTER	Api 30 To Cash, Interest to date of repaycast graph. Aug 31 Cash, Interest to date of repayments ments ments Oct 31 Cash, Annual Interest payment CB 1 Dec 31 Balance, Interest accrued c da	

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ACCOUNT No	
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5	By Balance brought forward
UNITED SERVICES FUND	<u> </u>
田田	1927 Jan 1
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	LEA	LEASEHOLD PREMISES	ACCOUNT No 5
1927 Jan 1	To Balance brought forward being expenditure on extensions to Buildings to date	2 818+21	
62			
	ADAPT	ADAPTATION OF PREMISES	ACCOUNT No 6
1927 Jan 1	To Balance brought forward being expenditure on alterations to date	p s y	

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ACCOUNT
NGS
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		H	UR	Z	TUR	田	AND FI	FURNITURE AND FITTINGS	VCC	ACCOUNT No 7	I No	7
1927 fan 1	1927 To Balance brought forward		p s 3	<u>g</u>	3	5 4		1927 Dec 31 By Balance	•	c/d) 88G 8	s d
July 12		CB 8	21	ر ۲	1961	7	1					
Sept 13	", Cash, Card Tables and Sundries	CB 10	0	<u> </u>	27	m	v					
					£988 IO	181	١٧١				9 oi 886ÿ	9
1928 an 1	an I To Balance	p/q			98810 6	10	8					_
) E	N N	ECL	1	DEPRECIATION ACCOUNT	COUNT	ACC	ACCOUNT NO 8	l No	8

		,	
ag&a	# O	Og .	101
Furn- ture 10% P a	ot 228	7.9	438 12
		6	6
42%a	s &	63	63
Adapta- tions 74% p a	3 8	10	Ξ
30.00	_	9	100
Hung Dong P a d		721	6
Building Exton- sions 10% of cost p a	£ 2	164	734
		GL 17 164 17 10	
	5,5	ure ons	
	By Balance brought forward, being Appropriations to date	, Income and Expenditure Account, Appropriations for year	
	-	37	
	1927 Jan 1	Dec 31	

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ACCOUNT No 9		ACCOUNT No xo	
SUSPENSE ACCOUNT	25 26	CASH FLOATS	20 20 20 20 20 20 20 20 20 20 20 20 20 2
	To Balance brought for- ward— Rates paid in advance Telephone Deposit		To Balances brought forward— Petty Cash— Hon Treasurer Steward Bar Tills
	1927 Jan 1	64	1927 Jan 1

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ŀ	t ₇	S S S	7	0	65	12	10	W		 3
	¥	1118 46315	37	£13	69	N No	¥	474		£474
		CB 14	c/d		<i>p/q</i>	ACCOUNT No	d-3	GLII		 -
	By Balance brought forward being		Balance—Dr Balances at date		By Balance		Total Charges for year as per	Lettings Day Book (Fol 14)		
LETTINGS LEDGER ACCOUNT	1927 Jan I By	Dec 31			1928 Jan 1 B3	RENTS RECEIVABLE ACCOUNT	1927 Dec 31 By			
5						A B				
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1	d be	date int,	tate			RE		E E	21 75	
	To Balance brought forward being	total Dr. balances at date per Lettings Ledger ,, Rents Receivable Account, Charges for year	,, Balance—Cr balances at o		To Balance		Co Sundry Allowances as	per Lettings Ledger— "A B C" (Fol 73) GLII " X Y Z" (Fol 34) GLII	Income and Expenditure	
	ļ		-			-	l			
	1927 Jan 1	Dec 31			1928 Jan 1		1927 Dec 31			

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1927 Jan 1 Dec 31	Co Balance brought forward, Stock on hand ,, Purchases during year as per Cash Book ,, Income and Expenditure Account, Gross Profit	EB 14 2664 GL 17 1251	£ 105 2664	8 D R S	A 7 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	1927 Dec 31	By Cash Receipts ,, Balance—Stock on hand	CB 14 3907 I	3900	S # 88 1	9 0v0
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INCOME AND EXPENDITURE

ACCOUNT II (B)

1927	To Cook Powersto		£	s	đ	£	s	d
Dec 31	To Cash Payments—	an.						
	Newspapers .	CB 14				20	10	6
	Salaries and Wages	CB 14	624	4	9	}		
	Audit Fee	CB 14	7	7	-			
	Rent	CB 14	225	-	-			
	Rates, Taxes, Insurance, and 'Phone	CB 14	149	6	2			
	Printing, Stationery, and Postage	CB 14	28	17	I			
	Coal, Gas, and Electricity	CB 14	214	3	8			
	Repairs	CB 14	82	2	-			
	Stocktaking Fees	CB 14	19	10	-			
	Sundry Expenses	CB 14	35	3	4	1,385		
	" Depreciation—					1,303	14	
	Club Premises—Extensions	GL 8	154	17	10			
	Adaptations .	GL 8	19	2	6			
	Furniture and Fittings	GL 8	61	2	-	235	0	
	,, Interest on Loan Stock	GL 3				8	3	4
	,, Balance—Profit carried to Income and Expenditure Account—Appropriations	GL 18				427	3	6
						£2,076	13	8

ACCOUNT—TRADING

ACCOUNT No 17

ANNUAL RETURN

1927 Dec 31	By Cash Receipts—		£	s	đ	£	5	đ
<u>J</u> _	Games	CB 14	87	8				
	Entertainments	CB 14	7	12	4			
	Fees	CB 14	3	1	9			
	Rules .	CB 14	2	5	-			
	Automatic Machines	CB 14	126	9	8			
	Interest on Deposit	CB 14	18	14	5			
	,, Rents for Lettings	GL 12				245 473	11 1 5	
	" Subscriptions	GL 14				105	19	
	,, Gross Profit from Bar Accoun,	GL 16				1,251	8	
						£2,076	13	

ACCOUNT No 18

	INCOME AND EXP	END	ITU T II	RE (C)	ACC	OO AL	EXPENDITURE ACCOUNT—APPROPRIATIONS ACCOUNT II (C) ANNUAL RETURN			,
1927 Dec 31	To Charities as per Cash Book General Reserve Fund, Appropria- tion of Profit ,. Balance	CB 14 GL 19 c/d	. 4 3		d 1927 - Jan 1 Dec 31		By Balance brought forward Balance from I & E A/c —Trading Share Capital Account, Forfested Shares		A 72 65	5 62 88 1 1 6 8 8 A
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1928 Jan 1 By Balance

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